

















- Are within California's Fair Employment & Housing Act (FEHA)
 FEHA defines an "employer" to include a "person acting as an agent of an employer" Govt Code §12926
 Are "supervisors" under FEHA
- FEHA defines "supervisor" to include anyone with authority "to hire, transfer, suspend, layoff, recall, promote, discharge reward or discipline..." EOs can create direct, strict liability for a public agency
- No written contracts or agreements
 Have only limited responsibility to other elected officials
- May be governed by City charter or agency's own governance documents
- Must adhere to ethics laws
- Must not violate criminal or civil laws

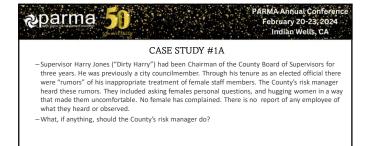












14



manager?

- What should be the next steps?

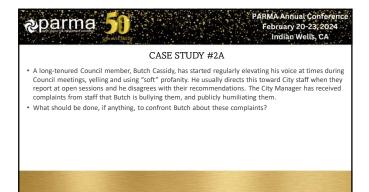
- What should be the communications to Jones and by whom?
- What should be the media strategy, if any?

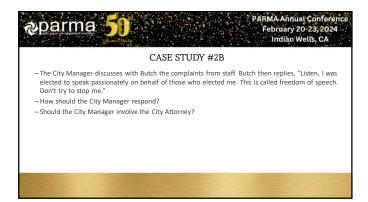


CASE STUDY #1C

- -Six weeks pass. The female employee files a sexual harassment complaint and resigns. Jones is informed a sexual harassment complaint was made against him. He is told the County will be hiring an outside investigator. Jones becomes inpatient and feels "the best defense is a good offense." Before Jones knows the specifics of the complaint, and before being interviewed by the investigator, Jones decides to "defend himself" by:
- Denying her allegations publicly. Jones claims the female employee was teasing him and baited him;
- Blaming the agency for not providing him sexual harassment training;
- $-\operatorname{Demanding}$ the County protect him from any legal claims.

16



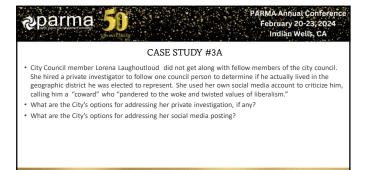


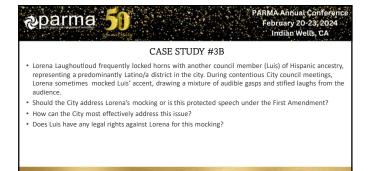


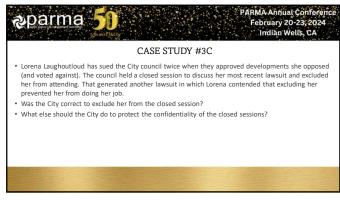
CASE STUDY #2C

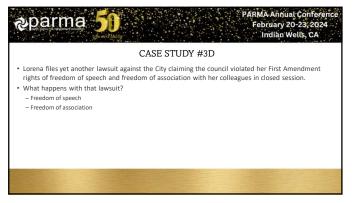
- At the next City Council meeting, Butch doubles down by yelling at a speaker during public comment who criticizes him for his "uncivilized and unprofessional" conduct at past meetings. Butch then tells the speaker that she is a "scourge on democracy" and to "sit down and watch real democracy in action." The media is present and reports on Butch's tirade.
- -Does the City have any way to prevent Butch's future tirades?
- What are the City's remedies, if any?
- How should the City respond to the media?

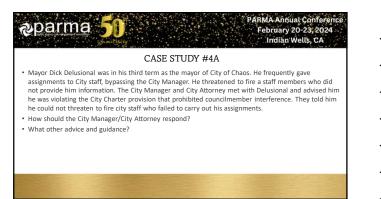
19





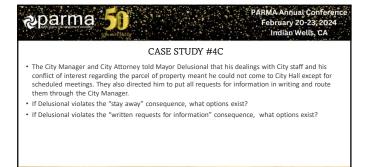








- What should the City Manager/City Attorney's response be to Delusional's action?
- What should the city Manager/City Att
 How can that best be accomplished?





- Board member Thuy Nguyen (Asian-American) was elected to the school board of a public school
 district. The board members as a group were interviewing candidates for a new superintendent. Two
 persons from another district participated. The risk manager was present. One candidate was an
 African-American principal of one of the elementary schools in the district. Nguyen asked questions
 about how he viewed people of other races and ethnicities.
- Other board members expressed concern that about whether Nguyen's questions were appropriate. Nguyen pushed back stating that as an Asian-American she did not typically trust African-Americans, and would prefer not to have one as a superintendent.
- How should the district's risk manager address this situation in the moment?
- How should the district address the situation after the interview concludes?

